



KENYATTA UNIVERSITY
CONTINUING EDUCATION PROGRAMME (CEP) 2022/2023
EXAMINATION FOR THE POSTGRADUATE DIPLOMA IN EDUCATION

EMP 722: EDUCATIONAL ADMINISTRATION

DECEMBER 2022 SESSION

TIME: 2 HOURS

INSTRUCTIONS: ANSWER QUESTION ONE AND ANY OTHER TWO

QUESTION ONE

- (a) Teaching is a profession. Provide THREE justifications to support this statement.
[3 Marks]
- (b) Discuss THREE implications of the Hawthorne studies to school management.
[6 Marks]
- (c) Planning is a fundamental function of management. Using THREE examples from a school set up discuss this statement. [6 Marks]
- (d) Explain THREE roles of financial accounting in educational institutions. [6 Marks]
- (e) Outline THREE limitations of the bureaucratic theory by Max Weber. [3 Marks]
- (f) Provide any THREE possible challenges facing junior secondary school (JSS) in Kenya. [5 Marks]

QUESTION TWO

In reference to the Basic Education Act, 2013, discuss FIVE roles of each of the following stakeholders in educational management. [20 Marks]

- (a) School Board of Management [10 Marks]
- (b) Parent Association. [10 Marks]

QUESTION THREE

- (a) Digital literacy plays a key role in effective curriculum implementation. Discuss FIVE causes of low uptake of ICT integration in public schools in Kenya. [10 Marks]
- (b) Explain FIVE rationale for the roll out of the teacher professional development programme by the Teachers' Service Commission. [10 Marks]

QUESTION FOUR

- (a) Discuss with suitable examples, FIVE contributions of the scientific management theory to modern educational management practices. [10 Marks]
- (b) Provide FIVE plausible remedies to the challenges facing implementation of the Competency Based Curriculum in Kenya. [10 Marks]

QUESTION FIVE

You have just been appointed the Principal of Masomo School. During the handover process, you discover that the outgoing Principal is not able to account for monies spent in the last financial year.

- (a) Evaluate how you would deal with the issue as the incoming Principal. In your explanation, outline some of the various stake holders you may need to involve to resolve the matter and the responsibility of each stake holders in resolving this matter. [12 Marks]
- (b) Propose measures you would take to ensure proper financial management in the school. [8 Marks]