



**KENYATTA UNIVERSITY**

**UNIVERSITY EXAMINATIONS 2017/2018**

**FIRST SEMESTER EXAMINATION FOR THE DEGREE OF MASTER OF SCIENCE  
IN PROJECT MONITORING**

**BMS 864: THEORIES AND PARADIGMS OF M & E STUDIES**

**DATE: Friday 2<sup>nd</sup> February 2018**

**TIME: 5.30 p.m. - 8.30 p.m.**

**INSTRUCTIONS:**

Attempt **Questions One** and any other **Three**.

**QUESTION ONE**

- (a) Mr. Mwai, a project manager with Oasis International has been trying to develop an evaluation plan for a project they are running in Western Kenya. However, he is having problems in developing the plan because he does not have good background knowledge on Monitoring and Evaluation. You are requested to;
- (i) Provide him with the steps to follow in developing the evaluation plan. [10 Marks]
- (ii) Guide him on the considerations to make in choosing the evaluation indicators. [10 Marks]
- (b) Discuss the various approaches to Monitoring and Evaluation. [10 Marks]
- (c) Discuss the concept of meta-evaluation and using a relevant example, explain how it works. [10 Marks]

**QUESTION TWO**

- (a) You have been recently hired as an evaluation consultant with an organization to carry out needs assessment for a region they are interested in starting a project. Explain to the project manager the various uses of needs assessment to a project. [12 Marks]
- (b) Discuss the benefits of using external evaluators in an evaluation. [8 Marks]

### QUESTION THREE

- (a) Discuss the various evaluation paradigms that guide evaluation of projects. [10 Marks]
- (b) Discuss the various considerations to make in selecting the questions the evaluator will use for collecting evaluation data. [10 Marks]

### QUESTION FOUR

- (a) As a monitoring and evaluation officer of your company's projects, you have taken to task by the company director to explain to him the need for monitoring program processes before you obtain the necessary approvals to carry out the exercise. Explain these needs. [10 Marks]
- (b) Explain justifications that may be offered by a project manager for not carrying out project evaluation for his projects. [10 Marks]

### QUESTION FIVE

- (a) Discuss the purposes of developing evaluation indicators. [10 Marks]
- (b) Discuss the role of monitoring and evaluation in project management. [10 Marks]