



KENYATTA UNIVERSITY
UNIVERSITY EXAMINATIONS 2016/2017
SECOND SEMESTER EXAMINATION FOR THE DEGREE OF MASTER OF
SCIENCE IN PROJECT MANAGEMENT
BMS 866: MONITORING AND EVALUATION SYSTEMS

DATE: FRIDAY 12TH MAY 2017

TIME: 5.30 P.M. - 8.30 P.M.

INSTRUCTIONS

Attempt question One and any other three

Question One

- a) Upon completing his Msc degree in Project Planning and Organization, James was hired to head a monitoring and evaluation department of an international project oriented organization. Discuss the steps that he would follow in developing a monitoring and evaluation system. (12 marks)
- b) Organizations involved in monitoring and evaluation require a good monitoring and evolution information system. Discuss the relevance of the information system on the success of the monitoring and evaluation exercise. (10 marks)
- c) To achieve the objectives of the monitoring exercise, a project manager should carry out regular data auditing on the data collected. Discuss the significance of data auditing on the success of project monitoring and evaluation. (12 marks)
- d) Discuss the relationship between research, and monitoring and evaluation. (6 marks)

Question Two

- a) Explain **three** difference between a normal monitoring and evaluation and a result based monitoring and evaluation. (6 marks)

- b) Explain **five** techniques that a project manager may apply in carrying out advocacy for a new project that his organization wants to implement (10 marks)
- c) Explain **four** ways through which stakeholders may participate in a monitoring and evaluation exercise. (4 marks)

Question Three

- a) Using a well labeled diagram explain the process of designing a results-focused monitoring system (8 marks)
- b) The terms surveys and surveillance are often used together in the process of monitoring and evaluation. How similar different are these two terms? What is their relevance in the development of a monitoring and evaluation systems? (12 marks)

Question Four

- a) Developing a working monitoring and evaluation system may be a challenging task for a project manager. Explain five challenges that project managers may face in the development and use of monitoring and evaluation systems. (10 marks)
- b) Explain **five** components of a monitoring and evaluation system (10 marks)

Question Five

- a) Discuss some key considerations to be made by a project manager in selecting monitoring and evaluation partners. (10 marks)
- b) Discuss the role of monitoring and evaluation in the success of projects. (10 marks)