



KENYATTA UNIVERSITY
UNIVERSITY EXAMINATIONS 2018/2019
SECOND SEMESTER EXAMINATION FOR THE DEGREE OF
MASTER OF BUSINESS ADMINISTRATION

BMS 865: MONITORING AND EVALUATION TOOLS AND TECHNIQUES

DATE: FRIDAY 5TH APRIL, 2019

TIME: 5.30 P.M - 8.30 P.M

INSTRUCTIONS:

Attempt question One and any other three

Question One

- a) Excel Construction Limited has recently considered carrying out monitoring and evaluation so as to improve the performance of their construction projects which in the last five years have not been performing well. Advise Excel;
- i) On the various methods that they can use to collect original monitoring and evaluation data (10mks)
 - ii) On the various techniques of analyzing and presenting their data. (10mks)
 - iii) On the various reports that should be prepared in the course of the evaluation. (10mks)
- b) Explain the uses of a logical framework in project evaluation. (10mks)

Question Two

- a) Discuss the various components of a monitoring and evaluation report. (12mks)
- b) Explain the relevance of work breakdown structures in monitoring and evaluation. (8mks)

Question Three

- a) Upon completion of a monitoring and evaluation exercise, reports should be generated and disseminated to the relevant users. Discuss **five** channels of disseminating the monitoring and evaluations reports. (10mks)

- b) With the aid of a well labelled Gantt chart, explain how it can be used as a tool for monitoring and evaluation. (10mks)

Question Four

- a) Monitoring and evaluation exercises require human resources. Explain the skills and competences that one should have to be good in monitoring and evaluation. (10mks)
- b) Discuss any **two** evaluation models. (10mks)

Question Five

- a) Allocation of resources in the monitoring and evaluation exercise may sometimes lead to resource imbalances. Discuss **five** ways of resolving resource imbalances. (10mks)
- b) A network diagram is an important tool for managing projects. Explain its application in monitoring and evaluation. (10mks)